### **Event Risk Management Planning**

#### Introduction:

The event application and approval process for events requires a Risk Management Plan be submitted to the Council for review and approval prior to the event.

This Event Risk Management Plan Template has been provided to assist in the planning your event. The Template is provided as an example only and needs further consideration tailored to your event. The Council makes no representation as to the suitability of the template and expressly disclaims responsibility for any damages that may be caused by its content.

Risk Management Planning is an essential component of professional project management and planning. The risk assessment process undertaken to develop a Risk Management Plan may assist:

- in planning for future similar events;
- obtaining appropriate insurance cover;
- ensuring that 'Duty of Care' obligations are been met;
- ensuring legislative requirements are addressed; and
- effective communication and understanding with agencies relative to the management of the risks identified.

### Event Risk Management Plan Template

The Risk Management Plan for (Stardust Circus) was prepared by (Lindsay Lennon) on (01/10/2022), using the definitions and classifications standards of AS/NZA 4360:2004 Risk Management (listed below).

### Objective:

The aim of this Event Risk Management Plan is to ensure that anything which has the potential to adversely affect an activity, individual or organisation is identified and that preventative measures have been implemented to eliminate or minimise any potential adverse outcome.

#### Distribution:

It is important that all relevant parties are provided a copy of the Event Risk Management Plan and may include all contractors, agencies and groups involved in the organisation and running of the event. As a minimum, anyone allocated responsibilities in the Event Risk Management Plan must be provided a copy. This plan has been provided to representatives from the following:

- Glenn West manager of Stardust Circus 0418 295756
- Shannon West bookings manager 0427434081

#### **EVENT DETAILS**

Event name: (Stardust Circus)
Event date: (22/09/2023)

Event location: (Miranda Park)

Event description: (Circus performances)

Anticipated program: (Human and Animal performers)

Set-up from: (18/09/2023)
Pull down by: (09/10/2023)
Public entry time: (22/09/2023)

Expected attendance: (100-600 per show, hopefully)

Road closures required: (No)
Alcohol consumption: (No)

Marquees installed: (1-38m Diam and 1-12m x 18m foyer tent)

Catering provided: Our circus canteen, Fairy Floss, Popcorn, Dagwood dogs, Cans

Drink, bottled water, smiths crisps, donuts & chicken nuggets.)

Amusement Devices 1 – Cup and Saucer Ride, 1 Dixie Swing Ride & Dodgem Cars.

Program: (Circus Performance with human and animal performers)

Other relevant information: (Approx 1 hour & 45min show with an intermission)

Please indicate below if professional contractors are being used for the event and if so, please list the names of the contractors:

Marquee installation: No Tent and equipment erected by our experienced staff

Electrical: No Stardust Circus

Audio only No Our PA volume kept to an acceptable level inside Big Top

Security: No Our circus staff security

Catering: No Our own canteen maned by our staff:

First Aid: No Our own trained staff

Please indicate which of the following agencies will be notified of the event:

NSW Police Yes
Local Fire Station Yes
Fist Aid Trained Circus Staff Yes
Ambulance Service Yes

# **DEFINITIONS AND CLASSIFICATIONS**(as per AS/NZA 4360:2004 *Risk Management*)

### **QUALITATIVE MEASURES OF LIKELIHOOD**

Descriptor	Description
<b>Almost Certain</b>	Is expected to occur in most circumstances
Likely	Will probably occur in most circumstances
possible	Might (or should) occur at some time
Unlikely	Could occur at some time
Rare	May occur only in exceptional circumstances

#### QUALITATIVE MEASURES OF CONSEQUENCE OR IMPACT

Descriptor	Example detail description
Insignificant	No injuries, low financial loss and disruption
Minor	First aid treatment, on site release immediately contained, medium financial loss
Moderate	Medical treatment required, on site release contained with outside assistance, moderate financial loss/political impact
Major	Extensive injuries, loss of production capability, off site release with no detrimental effects, major financial loss, long term loss of critical infrastructure
Catastrophic	Death, toxic release off site with detrimental effect, huge financial loss, permanent loss of critical infrastructure

Note: Measures used should reflect the needs and nature of the organisation and activity under study.

### **QUALITATIVE RISK ANALYSIS MATRIX – LEVEL OF RISK**

	CONSEQUENCES								
Likelihood	Insignificant	Minor	Moderate	Major	Catastrophic				
Almost certain	Н	Н	E	E	E				
Likely	М	Н	Н	E	E				
Possible	L	М	Н	E	E				
Unlikely	L	L	М	Н	E				
Rare	L	L	М	Н	Н				

E: extreme risk, immediate action required

H: high risk, senior management attention needed

M: moderate risk, management responsibility must be specified

L: low risk, manage by routine procedures

	RISK		RISK RATING			PREVENTATIVE ACTION	RESPONSIVE ACTION
	RISK	POTENTIAL CONSEQUENCE	CONSEQUENCE RATING	LIKELIHOOD RATING	OVERALL RISK RATING	ACTION/S REQUIRED TO CONTROL RISK & PARTY RESPONSIBLE FOR ACTION/S	ACTIONS REQUIRED TO RESPOND TO OCCURANCE OF RISK & PARTY RESPONSIBLE FOR ACTION/S
prev	ything which can vent the event from g conducted safely.	The worst case scenario consequence if the risk were to occur.	Using the 'Qualitative Measures of Consequence', provide a potential consequence rating. i.e. Insignificant, Minor, Moderate, Major or Catastrophic	Using the 'Qualitative Measures of Likelihood, provide a likelihood rating. i.e. Rare, Unlikely, Possible, Likely, Almost Certain	Using the 'Qualitative Risk Analysis Matrix – Level of Risk' provide a likelihood rating. i.e. Low, Moderate, High, Extreme	i.e. what action is required to control and//or reduce the likelihood of the risk occurring and the potential consequences.	i.e. what action is required to respond to the risk if it occurs.
E X A M P L	Example: Trip hazard	Example: Injury requiring further medical treatment	Example: Moderate	Example: Possible	Example: High	Example: Action: All cables to be flown or set in cable tracks in pedestrian/traffic areas. Responsibility: Electrical contractor  Action: Site inspection to be conducted and any identified trip hazards removed or controlled. Responsibility: Site Manager	Example: Action: Provide medical assistance, prevent access to area and remedy trip hazard. Responsibility: St Johns and Site Manager
			E	VENT RISK MAN	AGEMENT PLA		
FIRE	7						

RIS	RISK		RISK RATING		PREVENTATIVE ACTION	RESPONSIVE ACTION
RISK	POTENTIAL CONSEQUENCE	CONSEQUENCE RATING	LIKELIHOOD RATING	OVERALL RISK RATING	ACTION/S REQUIRED TO CONTROL RISK & PARTY RESPONSIBLE FOR ACTION/S	ACTIONS REQUIRED TO RESPOND TO OCCURANCE OF RISK & PARTY RESPONSIBLE FOR ACTION/S
Fire caused by Electrical Incidents, Catering, etc.	Serious injury requiring further medical attention	Moderate	Possible	Moderate	Action: All cables flown or set in cable track in pedestrian / traffic areas. Electrical safety check done as part of OHS review prior to performances. Responsibility: Electrical Contractor	Action: Provide medical assistance and prevent access to area and remedy trip hazard Responsibility: Trained first aid staff and Site manager
ACCIDENT						
Vehicles on site	Injury requiring further medical attention	Moderate	Unlikely	Possible	Action: No vehicle movements during performances. Heavy vehicles bump-in and remain in situ for the duration of site occupation. Responsibility: Site manager	Action: Stop movement of all vehicles. Provide medical assistance. Responsibility: Trained first aid staff and Site manager
Structural collapse	Serious Injury or death Serious financial loss Loss of reputation	Catastrophic	Rare	Н	Action: Ensure structures are built to specifications. Only use trained staff to erect structures. Undertake periodical review of structures. Responsibility: Site manager	Action: Remove all persons from structure to assembly area. Provide medical assistance as required. Call ambulance Responsibility: Site manager And Trained First Aid Staff
Slip / Trip hazards	Injury requiring further medical attention	Moderate	Possible	Moderate	Action: Power leads are flown above. Site Manager performs an OHS checklist prior to first performance.	Action: Provide medical assistance. Cordon off hazard. Responsibility: Trained first

RISK		RISK RATING			PREVENTATIVE ACTION	RESPONSIVE ACTION
RISK	POTENTIAL CONSEQUENCE	CONSEQUENCE RATING	LIKELIHOOD RATING	OVERALL RISK RATING	ACTION/S REQUIRED TO CONTROL RISK & PARTY RESPONSIBLE FOR ACTION/S	ACTIONS REQUIRED TO RESPOND TO OCCURANCE OF RISK & PARTY RESPONSIBLE FOR ACTION/S
					Remove slip hazard or cordon off area Responsibility: Site manager	aid staff and site manager
Fall hazards	Injury requiring further medical attention	Moderate	Possible	Moderate	Action: Site Manager performs an OHS checklist prior to first performance. Rectify fall hazard Responsibility: Site Manager	Action: Provide medical assistance and remedy fall hazard area Responsibility: Trained first aid staff and Site Manager
MEDICAL						
Response to medical / trauma injuries	Injury requiring further medical attention	Moderate	Possible	Moderate	Action Identify reason for injuries and if from equipment fault then cordon off and rectify fault Responsibility: Site manager	Action: Provide medical assistance and rectify fault if any Responsibility: Trained first aid staff and Site manager
Food Poisoning	Patron/s unwell, possibly requiring further medical attention	Moderate	Possible	Moderate	Action: Follow all food safety regulations - handwashing, temperature checks etc Staff trained in food safety.	Action: Provide medical assistance and close of food supply Responsibility: Trained first aid staff and Site manager
Heat / sunburn / dehydration	Patron unwell	Moderate	Unlikely	Low	Action: Identify reason and rectify Responsibility: Site manager	Action: Provide medical assistance and rectify fault Responsibility: Trained first aid staff and Site manager
Drug/alcohol related issues	Disruption to other patrons/performa nce.	Minor	Unlikely	Low	Action: The event site is an alcohol a drug free zone. Responsibility: Site manager	Action: Remove person from tent as alcohol is not allowed in circus area Provide medical assistance

RIS	RISK		RISK RATING		PREVENTATIVE ACTION	RESPONSIVE ACTION
RISK	POTENTIAL CONSEQUENCE	CONSEQUENCE RATING	LIKELIHOOD RATING	OVERALL RISK RATING	ACTION/S REQUIRED TO CONTROL RISK & PARTY RESPONSIBLE FOR ACTION/S	ACTIONS REQUIRED TO RESPOND TO OCCURANCE OF RISK & PARTY RESPONSIBLE FOR ACTION/S
						if needed Responsibility: Trained first aid staff and Site manager
Hazardous items in event area i.e. Syringe / Broken Glass	Injury requiring further medical attention	Major	Unlikely	Low	Action: Nothing for sale in glass. Site is a drug and alcohol free zone. Responsibility: site manager	Action: Remove hazard while keeping that area cleared of person. Cordon off if all dangerous items cannot be safely removed Responsibility: Site manager
SERVICES						
Power Failure	Activate emergency lights & keep patrons informed	Minor	Possible	Low	Action: Emergency lights will come on and we will switch to one of 2 back up generator Responsibility: Site manager	Action: Use both backup generators until local power supply returns Responsibility: Site manager
Amenity Failure (Temporary &/or Fixed toilets)	If it creates injury give medical assistance	Insignificant	Possible	Low	Action: Cordon off affected toilets Responsibility: Site manager	Action: Contact appropriate contact in council, otherwise contact local Plumber to remedy Responsibility: Site manager
Water Supply Failure	Lack of water	Minor	Possible	Low	Action: Water containers are always topped up providing back up supply. Responsibility: Site manager	Action: If council not available call local plumber Responsibility: Site manager

RIS	RISK		RISK RATING		PREVENTATIVE ACTION	RESPONSIVE ACTION
RISK	POTENTIAL CONSEQUENCE	CONSEQUENCE RATING	LIKELIHOOD RATING	OVERALL RISK RATING	ACTION/S REQUIRED TO CONTROL RISK & PARTY RESPONSIBLE FOR ACTION/S	ACTIONS REQUIRED TO RESPOND TO OCCURANCE OF RISK & PARTY RESPONSIBLE FOR ACTION/S
Bust/leaking Irrigation Pipes	Flooding of area	Moderate	Possible	Moderate	Action: Adhere to Council's irrigation mark out. Responsibility: Site manager	Action: Cordon off area. Advise Council seeking bark chips and repair. Responsibility: Site manager
SECURITY						
Event Crowd Control	Moderate	Insignificant	Possible	Low	Action: Circus Ushers will direct patrons Responsibility: Site manager	Action: Circus ushers will control patrons Responsibility: Site manager
Site control during bump-in/bump-out	Injury requiring further medical attention	Major	Possible	Moderate	Action: Circus vehicles only onsite controlled by site manager Responsibility: Site manager	Action: Only our own vehicles allowed on site Responsibility: Site manager
Criminal activity (Inc. vandalism)	Damage to or stolen equipment	Minor	Possible	Minor	Action: Our own security personnel patrol grounds Responsibility:	Action: Our security personnel Responsibility: Site Manager
Bomb Threat	Remove patrons to assembly area	Extreme Risk	Rare	Low	Action: Keep person or persons in sight / call police Responsibility: site manager	Action: Evacuate the area and call Police / Ambulance / Fire Brigade Responsibility: Site manager
Drunk and disorderly behaviour	Disruption to other patrons or performance.	Moderate	Minor	Minor	Action: Prohibit or remove person from area Responsibility: Site manager	Action: Remove from the site. Call police if person does not comply Responsibility: Site manager
Emergency situation	Move patrons to assembly area	Major	Possible	Major	Action: Respond to the particular situation Responsibility: Site manager	Action: Depending on the emergency advise the appropriate services

RIS	RISK		RISK RATING		PREVENTATIVE ACTION	RESPONSIVE ACTION
RISK	POTENTIAL CONSEQUENCE	CONSEQUENCE RATING	LIKELIHOOD RATING	OVERALL RISK RATING	ACTION/S REQUIRED TO CONTROL RISK & PARTY RESPONSIBLE FOR ACTION/S	ACTIONS REQUIRED TO RESPOND TO OCCURANCE OF RISK & PARTY RESPONSIBLE FOR ACTION/S
14/54/54/50						Responsibility: Site manager
WEATHER  Adverse Weather (Electrical / wind / thunder storms)	Structure damage. Disruption to performance schedule.	Major	Likely	Moderate	Action: Do not operate if weather is that adverse Responsibility: Site manager	Action: Remove and keep patrons from entering Tent. If during a performance evacuate the Big Top patrons to assembly area Responsibility: Site manager
Falling Tree Branches	Injury requiring further medical attention	Major	Possible	Moderate	Action: If onto Big Top evacuate all persons to assembly area Responsibility: Site manager	Action: If it falls onto or near Big Top evacuate patrons to assembly area Responsibility: Site manager
GENERAL						
Training of Event Staff	Risk to patrons if staff not trained	Moderate	Possible	Moderate	Action: All staff trained in appropriate duties Responsibility: Site manager	Action: staff to be vigilant and advise of any problems that arise Responsibility: Site manager
Noise Pollution	Resident complaints. Hearing problems	Minor	Minor	Low	Action: Do a sound check before each show Keep sound to acceptable levels Responsibility: Site manager	Action: Responsibility: Site manager
Amusement Structures	Injury requiring further medical attention	Major	Possible	Moderate	Action: Ensure they are correctly erected by trained staff. Fully supervised when	Action: Only allow appropriate participants to use devices. E

RIS	RISK		RISK RATING		PREVENTATIVE ACTION	RESPONSIVE ACTION
RISK	POTENTIAL CONSEQUENCE	CONSEQUENCE RATING	LIKELIHOOD RATING	OVERALL RISK RATING	ACTION/S REQUIRED TO CONTROL RISK & PARTY RESPONSIBLE FOR ACTION/S	ACTIONS REQUIRED TO RESPOND TO OCCURANCE OF RISK & PARTY RESPONSIBLE FOR ACTION/S
Amusements					in operation. Responsibility: Site manager Staff are trained.	Responsibility: Site manager And medical staff onsite
Dixie Swing ride Cup & Saucer ride	Injury requiring medical attention	Minor	Unlikely	Low	Action: Daily check by trained operator before use. Ensure ride is working to safe standard for the safety of patrons. No tripping hazards.	Action: Provide medical assistance and rectify fault if any Responsibility: Trained first aid staff and Site manager
Dodgem Cars	Injury requiring medical attention	Minor	Possible	Low	Action: Daily check by trained operator before use. Ensure ride is working to safe standard for the safety of patrons. No tripping hazards.	Action: Provide medical assistance and rectify fault if any Responsibility: Trained first aid staff and Site manager
Permits/Licences not obtained	Can not operate	Major	Unlikely	Low	Action: Do not allow to operate Responsibility: Site manager	Action: Do not allow to operate Responsibility: Site manager
Emergency Response	Injury requiring further medical attention	Major	Possible	Moderate	Action: Respond immediately Responsibility: Site Manager	Action: Notify appropriate services immediately Responsibility: Site manager
Damage to the Park Lands	Possible	Minor	Possible	Moderate	Action: Do not allow destructive procedure onsite Responsibility: Site Manager	Action: Restrain persons from damaging Parklands Responsibility: Site manager

RISK		RISK RATING			PREVENTATIVE ACTION	RESPONSIVE ACTION
RISK	POTENTIAL CONSEQUENCE	CONSEQUENCE RATING	LIKELIHOOD RATING	OVERALL RISK RATING	ACTION/S REQUIRED TO CONTROL RISK & PARTY RESPONSIBLE FOR ACTION/S	ACTIONS REQUIRED TO RESPOND TO OCCURANCE OF RISK & PARTY RESPONSIBLE FOR ACTION/S
Animal escape	Serious injury or death	High	Unlikely	Low	Action: Ensure all animal enclosures are built to safety standards and erected by trained staff. Undertake periodic maintenance checks. Responsibility: Site Manager	Action: Keep patrons away and implement Animal Recapture Plan. Notify Police, Ambulance and DPI. Responsibility: Site Manager